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## NATIONAL OPEN UNIVERSITY OF NIGERIA

Plot 91, Cadastral Zone, Nnamdi Azikiwe Express Way, Jabi - Abuja FACULTY OF MANAGEMENT SCIENCES
2022 2 EXAMINATION

**COURSE CODE: MBA829** 

COURSE TITLE: ORGANIZATIONAL CHANGE AND DEVELOPMENT

CREDIT UNIT: 3

**INSTRUCTION: 1. Indicate your Matriculation Number clearly** 

- 2. Attempt question one (1) and any other three (3) questions; four questions in all
- 3. Question one (1) is compulsory and carries 25 marks, while the other questions carry 15 marks each.
- 4. Present all your points in a coherent and orderly manner

TIME ALLOWED: 2½ Hours QUESTIONS

- 1a. Differentiate between person-oriented and task-oriented leadership styles. 14 marks
- b. What are the characteristics of a Tactical leadership style in a climate of disorganization and an Affiliation leadership style in a climate of anxiety? 11 marks
- 2. Discuss the leader behaviour for the four classifications of follower readiness to perform by Hersey and Blanchard.

  15 marks
- 3. What are the differences between men and female leadership practices? 15 marks
- 4. Describe the four systems of management by Likert. 15 marks
- 5. Discuss why transformational leadership is considered the most effective form of leadership.

  15 marks