



**NATIONAL OPEN UNIVERSITY OF NIGERIA  
PLOT 91, CADASTRAL ZONE NNAMDI AZIKWE EXPRESS WAY JABI-ABUJA  
FACULTY OF MANAGEMENT SCIENCES  
2022\_2 EXAMINATION QUESTIONS**

**COURSE CODE: BUS 849**

**CREDIT UNITS: 2**

**COURSE TITLE: STRATEGIC MANAGEMENT**

**TIME ALLOWED: 2 hours**

- Instructions:**
- 1. Attempt question Number one (1) and any other two (2) questions**
  - 2. Question number 1 is compulsory and carries 30 marks while the other questions carry 20 marks each.**
  - 3. Present all your points in coherent and orderly manner.**

**QUESTION ONE**

- What do you understand by SWOT analysis? Enumerate the process you may have to go through to be able to fill out SWOT matrix. **(10 marks)**
- State the major tasks and methodologies involved in strategic planning. **(10 marks)**
- Differentiate between strategy evaluation and management control system. **(10 marks)**

**QUESTION TWO**

- Explain the concept of strategic management and clearly differentiate it from the concept of strategy. **(10 marks)**
- Briefly discuss the interactive effect of innovative and responsive leadership in strategy implementation **(10 marks)**

**QUESTION THREE**

- Explain the concept of environmental analysis and internal environment of an industry. **(10 marks)**
- Enumerate the significance of internal politics on strategy implementation in a named organization **(10 marks)**

**QUESTION FOUR**

- What will you consider as the major yardsticks for making a strategic choice?. **(10 marks)**
- State very clearly how the leadership of an organisation can generate an organisation-wide commitment to strategy implementation and execution. **(10 marks)**