



NATIONAL OPEN UNIVERSITY OF NIGERIA
91, Cadastral Zone, NnamdiAzikiwe Express Way, Jabi-Abuja
FACULTY OF MANAGEMENT SCIENCES
JANUARY/FEBRUARY 2018 EXAMINATION

COURSE CODE: PAD406 CREDIT UNITS: 2

COURSE TITLE: PUBLIC ENTERPRISES MANAGEMENT

TIME ALLOWED: 2Hrs

INSTRUCTION:

- 1. Indicate your Matriculation Number clearly**
- 2. Attempt question one (1) and any other two (2) questions – three questions in all**
- 3. Question one (1) is compulsory and carries 30 marks, while the other questions carry 20 marks each.**
- 4. Present all your points in coherent and orderly Manner**

1. “Most public enterprises operate as monopolies thus they often face similar challenges”.
 - a. Briefly discuss the above statement [10 marks]
 - b. Explain the three categories of public enterprises in Nigeria according to Adamolekun (2002) [Ref. Adamolekun, L. (2002) *Public Administration in Africa: Main Issues and Selected Central Studies*. Ibadan: Spectrum Books]
[10 marks]
 - c. Describe the three principal actors in the management of public enterprises in Nigeria
[10 marks]

[Compulsory, 30 marks]
2. “The National Assembly is one of the agencies of control and accountability of public enterprises wholly or partially owned by government in Nigeria”.
 - a. Mention four methods of control by Parliament [4 marks]
 - b. Differentiate between Budgetary control and Audit control methods [10 marks]
 - c. Mention six objectives of control in public enterprises
[6 marks]

[20 marks]
3. “Public enterprises as organizations are designed around a set of core principles which defines their structure and by which they operate”.
 - a. Describe five elements of organization
[10 marks]

- b. Differentiate between “Organizations as Machines” and “Organizations as Societies” as described by Spiers (1975) [10 marks]
[20 marks]

4.

- a. Identify and briefly discuss the three conditions under which managers make decisions in organizations [10 marks]
b. Mention the critical steps/stages in the decision making process [in a logical order]

- [6 marks]
c. Explain the ‘Conflict of Objectives’ in the context of public enterprises [4 marks]
[20 marks]

5. “Many developing countries are considering the privatization of public enterprise natural monopolies such as monopolies in charge of electricity, natural gas, water and sewer, and telephone service”.

- a. Differentiate between ‘Privatization’ and ‘Commercialization’ in the context of public enterprises [10 marks]
b. Describe the four main methods of privatization of public enterprises [10 marks]

[20 marks]

