



**NATIONAL OPEN UNIVERSITY OF NIGERIA**  
**PLOT 91 CADASTRAL ZONE, NNAMDI AZIKIWE EXPRESSWAY, JABI, ABUJA**  
**FACULTY OF AGRICULTURAL SCIENCES**  
**DEPARTMENT OF AGRICULTURAL ECONOMICS AND EXTENSION**  
**FIRST SEMESTER, 2019**

**COURSE CODE: HCM438**

**COURSE TITLE: HOSPITALITY SUPERVISION AND QUALITY MANAGEMENT**

**CREDIT UNIT: 2**

**TIME ALLOWED: 2HRS**

**Instructions: 1. Question one is compulsory and carries 25 Marks**

**2. Attempt any other three questions (15 marks each)**

**3. Present all your points in a coherent and orderly manner.**

**QUESTION ONE**

- a. In ten (10) points, describe staff planning. 10marks
- b. Explain five (5) ways that can help departments and divisions to deliver better outcomes. 10marks
- c. State five (5) benefits of centralized recruitment. 5marks

**QUESTION TWO**

- State:
- a. Five (5) uses of job analysis. 5marks
  - b. Five (5) reasons that can disqualify an applicant from being employed. 5marks
  - c. Five qualities of a transformational leader. 5marks

**QUESTION THREE**

- a. Outline three (3) principles of hotel training. 9marks
- b. Suggest six (6) reasons why a properly implemented and effective business management system identifies and manages organizational risks. 6marks

**QUESTION FOUR**

- a. Identify eight (8) principles of quality. 4marks
- b. Outline Michael Porter's five (5) forces model. 5marks
- c. Explain three (3) expectations of customers in service. 6marks

**QUESTION FIVE**

- a. Analyse three (3) types of supervision. 15marks

**QUESTION SIX**

- Discuss: a. Five (5) benefits of quality control. 10marks
- b. Five (5) conditions for creating good management. 5marks